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Deputy Director For Requirements and Evaluation  
Intelligence Community Staff  
Washington, D.C. 20505

ICS 3807-88  
19 October 1988

MEMORANDUM FOR: See Distribution

SUBJECT: Urgent Next Steps

1. In addition to all of the helpful, constructive comments in our Steering Group meeting yesterday, three of you made the point that, as a result of having to absorb pay raises and/or military pay adjustments, your programs were experiencing some serious "bulges." As a consequence, you advised that some very significant items are being forced out of the GDIP, CCP, and CIAP that you believe carry a higher priority than some of the initiatives currently being considered for the DCI's One-Percent Fund.

2. If the three programs with these particular problems want to compete these initiatives (what I call the "bulgees") in the DCI's one-percent fund, we need your inputs as soon as possible, but absolutely NLT 1500 on Monday, 24 October. These should be forwarded to [ ] in PBO in the same format as the other DCI One-Percent Fund initiatives. It would also be valuable if you would clearly articulate why these are higher priority than the initiatives you submitted previously. Any "bulgee" not submitted for consideration in the One-Percent Fund will, by definition, not be as important as those initiatives on the table. Please forward directly to me, in a sealed EYES ONLY envelope, any initiatives that fall within the especially sensitive compartmented category.

3. I would also ask that any refinements to either the manpower estimates or the funding profiles for the existing initiatives, that resulted from our discussions at the table, be provided to [ ] in PBO as soon as possible, but again NLT 1500 on Monday 24 October. As a comment on the manpower issue, any initiative involving manpower will be judged on its own merit, and certainly, if approved by the DCI, will go forward with his full support. But, as we all know, "manpower" will face a relative rough ride and we need to keep that in mind as we look again at the initiatives.

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4. In addition to requesting that a number of the individual initiatives, as well as several of the bundles as a whole, be reconsidered and reviewed by the ICS, some of you also proposed that several new initiatives be considered that had not been identified previously and are not currently resident in one of the programs.

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5. The clock is running and any new initiatives, as well as those that are being revised, must be identified and described quickly so they can be considered. By having your inputs by Monday afternoon, it will allow us minimum time to take it all on board, prepare a new draft proposed package for consideration by the Program Managers, and get it distributed to them about 48 hours prior to the DCI's meeting with them now scheduled on Friday, 28 October.

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6. Please call if there is more I can do to help you.

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